What is Corporate Restructuring



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Meaning of Corporate Restructuring

- It is a process by which a firm does an analysis of itself as a point of time and alters what it owes and owns, refocus itself to specific tasks of performance improvements by radically altering the firm's capital structure, asset mix and organization so as to enhance the value of the firm.
- The corporate restructuring is designed to accomplish specific goals and strategies such as:
- a) Profitability & ROI improvement
- b) Higher economies of scale
- c) Optimum BEP
- d) Reducing financial & operational risk
- e) Continuous improvement in shareholder value.







Financial Restructuring

Organizational Restructuring

Symptoms:

Operational symptom

Strategic Symptoms

Market, Economy-level and Global Symptoms

Motives behind Corporate Restructuring

- (a) Expansion,
- (b) Corporate control,
- (c) Contraction and
- (d) Change in ownership structure

Motives behind expansion

- Growth
- Technology
- Product Advantage and Product Differentiation
- Government policy
- Exchange rates
- Political/Economic Stability
- Differential labour costs, Productivity
- Diversification

Motives behind Corporate control

- Improving Leverage Ratio
- Utilization of Surplus Cash
- Enhancement of Voting Power
- Preventing Undervaluation
- Anti-takeover Defence

Motives behind Contraction

- Improving Performance
- Booming Independence
- Effort to Unlearn
- Strategic Adjustment
- Increasing value

Motives behind Change in Ownership

- Manoeuvring Leverage
- Alteration in the Control Structure
- Providing fairness to minority Shareholders
- Changing the nature of Firm

Significance of Corporate Restructuring

- Economies of scale
- Operating Economies
- Synergy
- Reduction in Tax liability
- Managerial Effectiveness

Other reasons

Kinds/Forms of Corporate Restructuring

- Portfolio Restructuring
- Financial Restructuring
- Organizational Restructuring
- Technological Restructuring

Forms of Corporate Restructuring

Expansion

- Mergers and Acquisitions
- + Tender Offers
- + Asset Acquisition
- + Joint Ventures

Contraction

- + Spin offs
- Split offs
- Divestitures
- Equity carve-outs
- Assets sale

Corporate Control

- + Takeover defenses
- Share repurchases
- Exchange offers
- + Proxy contests

Change in Ownership Structures

- Leveraged buyout
- + Junk Bonds
- Going Private
- + ESOPs

Barriers to Corporate Restructuring

- Work Assurance
- Retention of Best Management:
- Delay in Deal Finalization
- Executive Stress
- Workers' Woes
- Cultural Mismatch
- Inability to Create Value

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